

# THE JOCKEY CLUB

(tax-exempt non-stock membership corporation; governed by board of stewards)

## TJC HOLDINGS INC.

(wholly owned subsidiary)

## CHARITABLE ORGANIZATIONS

(all tax-exempt)

### InCompass Solutions Inc.

(wholly owned subsidiary)

### The Jockey Club Information Systems Inc.

(wholly owned subsidiary)

### The Jockey Club Technology Services Inc.

(wholly owned subsidiary)

### THE JOCKEY CLUB RACING SERVICES INC.

(wholly owned subsidiary)

### TJC Media Ventures Inc.

(wholly owned subsidiary)

### Blood-Horse LLC

(majority ownership)

### TrueNicks LLC

(strategic partnership)

### Equibase Company LLC

(strategic partnership)

### Axcis Information Network (TrackMaster)

(wholly owned subsidiary)

### The Jockey Club Safety Net Foundation

### Grayson-Jockey Club Research Foundation Inc.

## TJC INNOVATIONS

